

Foundation for Civil Society

**Strategic Plan
2009 - 2013**



Key Messages

- ❑ The Business of the Foundation will remain the same – grant making, training, linkages, technical support.
- ❑ The plan consolidates gains of the past plan
- ❑ The plan puts more focus on results; citizens' results, CSOs results
- ❑ The plan emphasizes on programmatic approach rather than product focus
- ❑ Sustainability of the Foundation will be given very high priority
- ❑ The structure and positioning of the Foundation will have to be relooked



Outline of the Plan

- Background
- Contextual Analysis
- Mandate, Vision, Mission, Values
- Programme Description
- Monitoring and Evaluation
- Financing Strategy
- Risk Management
- Appendices



Background

- Establishment of the Foundation
- Governance, Staffing and Organisational Structure



Contextual Analysis

- Review of the Strategic Plan 2005 – 2008
- External Environment
 - PEST Analysis
 - Civil Society Sector in Tanzania
 - Analysis of Stakeholders
- Internal Environment
 - Strengths
 - Weakness



Vision, Mission and Values

□ Vision

“A Tanzania where citizens are empowered to access their rights and engage in change processes that enhance their quality of life”



Vision, Mission and Values

□ Mission

“To empower citizens through provision of grants, facilitating linkages and other capacity building services to civil society organisations”



Vision, Mission and Values

□ Values

- Fair
- Integrity
- Respect
- Quality
- Learning
- Gender



Programme Description

□ Programme Goal

Citizens are a driving force for change in the democratic process so that poverty can be reduced and a better quality of life obtained for all Tanzanians



Programme Description

- Key Results Areas
 - Policy Engagement
 - Governance and Accountability
 - Safety Nets
 - Civil Society Strengthening
 - Civil Society Networking
 - Research, Documentation and Knowledge Management
 - Foundation's Capacity



Programme Description

□ Key Results Areas

- Policy Engagement : Enhanced Capacity of Citizens to influence, implement and monitor policy processes
 - Improved citizens' awareness on policy processes
 - Citizens empowered with tools to move from awareness to action



Programme Description

□ Key Results Areas

- Governance and Accountability : Empowered citizens that are aware of their rights and responsibilities, and able to demand accountability from the government, public and private sectors
 - Increased citizens' participation in government planning and budgeting processes
 - Increased transparency and accountability in utilisation of public resources at all levels
 - Increased citizens' awareness and accessibility to human, constitutional and legal rights
 - Increased citizen ability to hold private sector accountable



Programme Description

- Key Results Areas
 - Safety Nets : Enhanced capacity of vulnerable groups to obtain better quality of life through participation in development processes
 - Increased awareness of vulnerable groups of existing national and international policies and other relevant conventions/strategies
 - Enabled vulnerable groups to become aware, demand and access their constitutional, legal and human rights
 - Reduced HIV/AIDS new infections among the community members
 - Reduced stigmatization and increased impact mitigation for people living with HIV/AIDS



Programme Description

□ Key Results Areas

- Civil Society Strengthening : A creative, imaginative and accountable civil society sector
 - CSO capacity to effectively engage in development processes improved
 - CSOs accountability to their constituencies and public increased
 - CSOs enabled to fundraise and increase self reliance
 - CSOs enabled to share information and retain knowledge
 - Enhanced capacity of CSOs in policy analysis for pro-active policy engagement



Programme Description

□ Key Results Areas

- Civil Society Networking : Enhanced Networking within the Civil Society Sector and with other Sectors
 - Enhanced Networking and Linkages within the civil society sector
 - Enhanced Networking and Collaboration with other sectors



Programme Description

□ Key Results Areas

- Research, Documentation and Knowledge Management
 - Improved research based decisions
 - Improved documentation and knowledge management systems



Programme Description

□ Key Results Areas

■ Foundation's Capacity

- Diversified and sustainable funding sources
- Competent human resources attracted and retained
- Optimum utilisation of ICT
- Enhanced systems and processes
- Restructured Foundation



Financing Strategy

- It is estimated that a budget of US \$ 50m will be needed to implement this strategic plan over the next five years
- New sources of funding will also explored
- Establishment of permanent assets will be prioritized, e.g. endowment fund, office premises



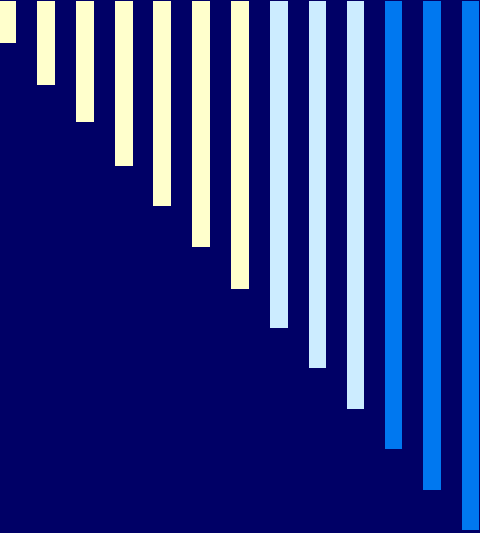
Monitoring and Evaluation

- A new M&E Framework will be put in place
- Linkages with national monitoring frameworks will be sought
- Data to be disaggregated according to geographical areas
- Focus on monitoring compliance and outcomes



Risk Management

- Identified Risks
 - Failure to establish value for money services
 - Failure to achieve professional standards of quality and integrity
 - Reputational damage



Comments, Inputs,
Questions?

Thank you for listening